# **VPM:** Improving the System

Scott Luchak, P.Eng. Chair, VPM Committee February 13, 2023



1

### **Introductory Remarks**

- · Industry supports a quality-based selection system that is fair, equitable, unbiased, and transparent.
- Properly applied, VPM will contribute to building effective and collaborative relationships between the City and Contractors to ensure the best possible project outcomes.
- NCHCA has convened a VPM Program committee that regularly reviews the VPM program with the City and shares industry concerns and ideas, with the goal of continuously improving the VPM program.

### **Industry Challenges**

- 1. Inconsistent understanding of the program objective
- 2. Subjectivity of scoring
- 3. Project scope or complexity are not taken into account

NCHCA

-

3

## Best practices for managing VPM

- 1. Expectations meetings
  - Critical forum to establish project-specific goals and expectations
- 2. VPM discussions throughout the project lifecycle
  - When are these discussions conducted (during regular project meeting, or other specific times?
  - Who attends are consultants involved?
- 3. VPM closeout
  - · When are VPM scores finalized?
  - How are scores communicated?
- 4. Appeals process
- 5. Importance of up-to-date scores

NCHCA

4

4

# VPM category review

- 1. Overall project management
- 2. Supervision
- 3. Quality
- 4. Health & safety
- 5. Cooperation & public relations
- 6. Cost control
- 7. Site management
- 8. Schedule management

5



5

# Thank you!

Scott Luchak, P.Eng. Chair, VPM Committee



6